



## Hospitals, Health Facilities, Medical Staffs & Foundations

We provide clients with legal guidance regarding the operation of major medical centers, hospitals and healthcare facilities. We assist these clients with complex litigation, business transactions (including acquisitions and divestitures, real estate matters, equipment leases, and vendor contracts), regulatory matters, intellectual property issues and peer review and medical staff representation.

We have extensive experience with state licensing and Medicare certification matters for acute care hospitals, psychiatric facilities, skilled nursing facilities, residential care facilities for the elderly, home health agencies and ambulatory surgery centers. Additionally, we assist these facilities in meeting Joint Commission on Accreditation of Healthcare Organizations (JCAHO) requirements, developing plans of correction, and challenging deficiencies.

Our healthcare expertise extends to all aspects of medical staff operations, including such issues as medical staff bylaws, peer review, emergency room coverage, exclusive contracts, allegations of anti-competitive activities of fellow physicians and dealing with the disruptive or impaired physician. Our attorneys have considerable experience assisting medical staffs in structural re-tooling and reorganization to improve efficiency and to minimize vulnerability of quality improvement activities to discovery and challenge.

We have dealt with legal issues facing hospital boards of directors and medical staffs of both large and small public and private hospitals. We have experience with the special considerations that apply to governance and activities of public hospitals and their medical staff, including matters such as open meeting requirements, civil rights, public records access, reporting obligations, and indigent care.

Our attorneys are skilled in the complexities of "1206(l)" medical foundations, working with clients to maximize their potential in the evolving healthcare delivery systems of today and tomorrow.

We have extensive expertise regarding a broad range of legal issues relating to HIPAA, medical decision-making, bioethics and experimental medical treatments. Our attorneys draft and assist in the implementation of numerous patient care policies for hospitals, examples of which include policies relating to withholding or withdrawing medical treatment, sentinel event reporting, treatment for involuntarily detained psychiatric patients, human subject experimentation, and care of anencephalic newborns. We draft and implement operational guidelines for hospital bioethics committees and institutional review boards and advise them regarding all manners of experimental protocols and FDA requirements for such protocols.